FORM 4

UNITED STATES SECURITIES AND EXCHANGE COMMISSION

| Washington, | D.C. | 20549 |
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STATEMENT OF CHANGES IN BENEFICIAL OWNERSHIP

| OMB APPROVAL | | | | | | | | | |
|--------------------------|-----------|--|--|--|--|--|--|--|--|
| OMB Number: | 3235-0287 | | | | | | | | |
| Estimated average burden | | | | | | | | | |
| hours per response | 0.5 | | | | | | | | |

Check this box if no longer subject to Section 16. Form 4 or Form 5 obligations may continue. See Instruction 1(b).

Filed pursuant to Section 16(a) of the Securities Exchange Act of 1934 or Section 30(h) of the Investment Company Act of 1940

| 1. Name and Address of Reporting Person* PALADINO STEVEN (Last) (First) (Middle) C/O HENRY SCHEIN, INC. 135 DURYEA ROAD | | | | | | | Issuer Name and Ticker or Trading Symbol HENRY SCHEIN INC [HSIC] Joate of Earliest Transaction (Month/Day/Year) 03/16/2022 | | | | | | | | | | Relationship of Reporting Person(s) to leck all applicable) X Director 10% X Officer (give title Othelolow) EVP, Chief Financial Officer | | | |
|---|---|--|---|---|------------------------------------|---|---|---|-----------------|--|-----------|-------------------------------|---|--------------------------------|------------------|---|---|------------|--|--|
| (Street) MELVIL (City) | | tate) (| 11747 (Zip) | - Davis | | | ndment, | | | | | e) X Form Form Perso | Form filed by More than One Reporting Person | | | | | | | |
| 1. Title of S | Table I - Non-Derivative Securities Acquired, Disposed of, or Beneficially Owned 1. Title of Security (Instr. 3) 2. Transaction 2. Deemed 3. 4. Securities Acquired (A) or 5. Amount of 6. Ownership 7. Nature | | | | | | | | | | | | | | | | | | | |
| | | | | Date (Month/I | Day/Yea | execution Date, if any (Month/Day/Year) | | | Code (Instr. 5) | | | d Of (D) (Instr. 3, 4 a | | | Benefic Owned | ially Following | ally (D) o | | of Indirect Beneficial Ownership | |
| | | | | (, , , , , , , , , , , , , , , , , , , | | | | Code | v | Amount | (A) or Pr | | Price | Reporte Transa (Instr. 3 | ction(s) | | | (Instr. 4) | | |
| Common | Stock, par | value \$0.01 per | share | 03/16 | 5/2022 | 2022 | | | | Α | | 5,018 | 5,018 ⁽¹⁾ A \$ | | \$0.0 |) 13 | 134,639 | | D | |
| Common Stock, par value \$0.01 per share | | | | | | | | | | | | | | | | 6 | 6,682 | | | By 401(k) ⁽²⁾ |
| | Table II - Derivative Securities Acquired, Disposed of, or Beneficially Owned (e.g., puts, calls, warrants, options, convertible securities) | | | | | | | | | | | | | | | | | | | |
| 1. Title of Derivative Security (Instr. 3) | 2. Conversion or Exercise Price of Derivative Security | 3. Transaction Date (Month/Day/Year) | 3A. Deemi Execution if any (Month/Da | Date, | 4. Transacti Code (Ins 8) | | of Deriva Securi Acquir (A) or Dispos of (D) | of Derivative Securities Acquired (A) or Disposed of (D) (Instr. 3, 4 | | 6. Date Exercisable Expiration Date (Month/Day/Year) | | | Amount of | | | 8. Price of Derivative Security (Instr. 5) | 9. Number of derivative Securities Beneficially Owned Following Reported Transaction (Instr. 4) | s Ily | 10. Ownership Form: Direct (D) or Indirect (I) (Instr. 4) | 11. Nature of Indirect Beneficial Ownership (Instr. 4) |
| | | | | | Code | v | (A) | (D) | Da Ex | ate cercisabl | | xpiration ate | Title | o N o | umber | | | | | |
| Stock Option (Right to Buy) ⁽³⁾ | \$86.27 | 03/16/2022 | | | A | | 4,031 | | | (4) | 0: | 3/16/2032 | Comm Stock par val \$0.01 p share | k, lue 4 per | 4,031 | \$0.00 | 4,031 | | D | |

Explanation of Responses:

- 1. Grant of restricted stock units (RSU) pursuant to the Issuer's 2020 Stock Incentive Plan. Subject to certain exceptions, 37.5% will vest subject to (x) Issuer's achievement of a specified performance. goal and (y) reporting person's continued perf. of services for the Issuer. 62.5% will vest subject to (x) passage of a specified period of time and (y) reporting person's continued perf. of services for the Issuer. With respect to the performance-based RSU, if the continued service requirement is satisfied and achievement of the perf. goal (x) exceeds 100% of target, the Issuer may issue additional vested shares of common stock in an amount that corresponds to the incremental percentage of the performance goal achieved that is below 100% of target (shortfall).
- 2. Reflects the reporting person's interest in equivalent shares of Henry Schein common stock held by the unitized stock fund in the Henry Schein, Inc. 401(k) Savings Plan (the "Plan"). The unitized stock fund consists of Henry Schein common stock and cash or cash equivalents. The number of shares attributed to the reporting person as a participant in the Plan and expressed as equivalent shares has been calculated based on the closing price of Henry Schein common stock on March 16, 2022.
- 3. Acquired pursuant to the Issuer's 2020 Stock Incentive Plan.
- 4. Subject to certain exceptions, the options will vest in three equal installments on each of the first, second and third anniversary of the grant date, subject to reporting person's continued performance of services for the Issuer.

Remarks:

/s/ Jennifer Ferrero (as Attorney-in-Fact for Steven

03/18/2022

Paladino)

** Signature of Reporting Person Date

Reminder: Report on a separate line for each class of securities beneficially owned directly or indirectly.

- * If the form is filed by more than one reporting person, see Instruction 4 (b)(v).
- ** Intentional misstatements or omissions of facts constitute Federal Criminal Violations See 18 U.S.C. 1001 and 15 U.S.C. 78ff(a).

Note: File three copies of this Form, one of which must be manually signed. If space is insufficient, see Instruction 6 for procedure.

Persons who respond to the collection of information contained in this form are not required to respond unless the form displays a currently valid OMB Number.