

**UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549
FORM 11-K**

(Mark One)

ANNUAL REPORT PURSUANT TO SECTION 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the fiscal year ended December 31, 2022

OR

TRANSITION REPORT PURSUANT TO SECTION 15(d) OF THE SECURITIES EXCHANGE ACT OF 1943

For the transition period from _____ to _____

Commission File Number: 0-27078

A. Full title of the plan and the address of the plan, if different from that of the issuer named below:

Henry Schein, Inc. 401(k) Savings Plan

B. Name of issuer of the securities held pursuant to the plan and the address of its principal executive office:

Henry Schein, Inc.

135 Duryea Road
Melville, New York 11747

HENRY SCHEIN, INC. 401(k) SAVINGS PLAN

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<u>Consent of Independent Registered Public Accounting Firm</u>	Exhibit 23.1

All other schedules required by Section 2520.103-10 of the U.S. Department of Labor's Rules and Regulations for Reporting and Disclosure under the Employee Retirement Income Security Act of 1974 have been omitted because they are not applicable.

Report Of Independent Registered Public Accounting Firm

Plan Administrator and Participants
Henry Schein, Inc. 401(k) Savings Plan
Melville, New York

Opinion on the Financial Statements

We have audited the accompanying statements of net assets available for benefits of the Henry Schein, Inc. 401(k) Savings Plan (the “Plan”) as of December 31, 2022 and 2021, the related statements of changes in net assets available for benefits for the years then ended, and the related notes (collectively, the “financial statements”). In our opinion, the financial statements present fairly, in all material respects, the net assets available for benefits of the Plan as of December 31, 2022 and 2021, and the changes in net assets available for benefits for the years then ended, in conformity with accounting principles generally accepted in the United States of America.

Basis for Opinion

These financial statements are the responsibility of the Plan’s management. Our responsibility is to express an opinion on the Plan’s financial statements based on our audits. We are a public accounting firm registered with the Public Company Accounting Oversight Board (United States) (“PCAOB”) and are required to be independent with respect to the Plan in accordance with the U.S. federal securities laws and the applicable rules and regulations of the Securities and Exchange Commission and the PCAOB.

We conducted our audits in accordance with the standards of the PCAOB. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement, whether due to error or fraud. The Plan is not required to have, nor were we engaged to perform, an audit of its internal control over financial reporting. As part of our audits we are required to obtain an understanding of internal control over financial reporting but not for the purpose of expressing an opinion on the effectiveness of the Plan’s internal control over financial reporting. Accordingly, we express no such opinion.

Our audits included performing procedures to assess the risk of material misstatement of the financial statements, whether due to error or fraud, and performing procedures that respond to those risks. Such procedures included examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements. Our audits also included evaluating the accounting principles used and significant estimates made by the Plan’s management, as well as evaluating the overall presentation of the financial statements. We believe that our audits provide a reasonable basis for our opinion.

Supplemental Information

The supplemental information in the accompanying Schedule H, Line 4i-Schedule of Assets (Held at End of Year) as of December 31, 2022 has been subjected to audit procedures performed in conjunction with the audit of the Plan’s financial statements. The supplemental information is presented for the purpose of additional analysis and is not a required part of the financial statements but included supplemental information required by the Department of Labor’s Rules and Regulations for Reporting and Disclosure under the Employee Retirement Income Security Act of 1974. The supplemental information is the responsibility of the Plan’s management. Our audit procedures included determining whether the supplemental information reconciles to the financial statements or the underlying accounting and other records, as applicable, and performing procedures to test the completeness and accuracy of the information presented in the supplemental information. In forming our opinion on the supplemental information, we evaluated whether the supplemental information, including its form and content, is presented in conformity with the Department of Labor’s Rules and Regulations for Reporting and Disclosure under the Employee Retirement Income Security Act of 1974. In our opinion, the supplemental information is fairly stated, in all material respects, in relation to the financial statements as a whole.

/s/ BDO USA, LLP

We have served as the Plan’s auditor since 1984.

New York, New York
June 23, 2023

HENRY SCHEIN, INC. 401(k) SAVINGS PLAN

STATEMENTS OF NET ASSETS AVAILABLE FOR BENEFITS

	December 31, 2022	December 31, 2021
	<u> </u>	<u> </u>
Assets		
Investments, at fair value (Note 4):		
Money market account	\$ 184,027	\$ 124,329
Mutual funds	647,386,525	839,977,468
Common collective trust funds	494,956,061	583,352,539
Common stock	54,226,139	56,635,820
Total investments	<u>1,196,752,752</u>	<u>1,480,090,156</u>
Receivables:		
Notes receivable from participants	17,578,320	19,676,780
Employer's contribution (Note 1(b))	30,872,673	29,180,068
Other	5,638	164
Total receivables	<u>48,456,631</u>	<u>48,857,012</u>
Total Assets	<u>1,245,209,383</u>	<u>1,528,947,168</u>
Liabilities		
Other payables	75,004	-
Net assets available for benefits	<u>\$ 1,245,134,379</u>	<u>\$ 1,528,947,168</u>

See accompanying Notes to Financial Statements

HENRY SCHEIN, INC. 401(k) SAVINGS PLAN

STATEMENTS OF CHANGES IN NET ASSETS AVAILABLE FOR BENEFITS

	Year Ended	
	December 31, 2022	December 31, 2021
Additions:		
Investment income:		
Interest and dividends	\$ 22,840,129	\$ 34,873,510
Net (depreciation) appreciation in fair value of investments:		
Mutual funds	(271,576,333)	155,686,076
Common stock	1,620,077	8,368,104
Total investment income	(247,116,127)	198,927,690
Participants' contributions	72,512,470	65,430,659
Employer's contribution (Note 1(b))	30,872,673	29,180,068
Interest income - notes receivable from participants	1,099,058	1,599,053
Total additions	(142,631,926)	295,137,470
Deductions:		
Benefits paid to participants	91,788,486	124,245,351
Administrative expenses	1,361,706	1,320,210
Total deductions	93,150,192	125,565,561
Net (decrease) increase before transfer out to a related plan	(235,782,118)	169,571,909
Transfer out to a related plan (Note 1(a))	(48,030,671)	-
Net (decrease) increase in plan assets	(283,812,789)	169,571,909
Net assets available for benefits, beginning of year	1,528,947,168	1,359,375,259
Net assets available for benefits, end of year	\$ 1,245,134,379	\$ 1,528,947,168

See accompanying Notes to Financial Statements

HENRY SCHEIN, INC. 401(k) SAVINGS PLAN

NOTES TO FINANCIAL STATEMENTS

Note 1 – Description of Plan

The following description of the Henry Schein, Inc. 401(k) Savings Plan (the “Plan”) provides only general information. Participants should refer to the Plan document or Summary Plan Description for a more complete description of the Plan’s provisions.

(a) Nature of Operations

The Plan is a contributory defined contribution 401(k) plan originally effective January 1, 1970. The Plan was amended effective December 26, 1993, to include an Internal Revenue Code Section 401(k) feature. The Plan is subject to the provisions of the Employee Retirement Income Security Act of 1974 (“ERISA”). The third-party administrator is Fidelity Investments Institutional Operations Company, Inc., (the “Administrator”). The Plan trustee is Fidelity Management Trust Company (the “Trustee”). Eligible employees are those employed by Henry Schein, Inc. (the “Plan Sponsor” or the “Company”) and certain of the Company’s affiliates (collectively, the “Employer”).

All employees (other than temporary employees) are eligible to make salary reduction contributions to the Plan upon hire and become eligible to be credited with Profit Sharing Contributions and the Employer Match (each as described below) upon completion of a one year period of service. Temporary employees are eligible to make salary reduction contributions to the Plan and to be credited with Profit Sharing Contributions and the Employer Match on the first July 1 or January 1 following the completion of a twelve consecutive month period during which the temporary employee is credited with at least one thousand hours of service or the completion of three consecutive plan years starting on or after January 1, 2021 in each of which the temporary employee is credited with at least five hundred hours of service. If an individual is initially classified as a temporary employee and then is reclassified as a regular participant, the participant is immediately eligible to make salary reduction contributions to the Plan, and is eligible to be credited with Profit Sharing Contributions and the Employer Match upon the earlier of a completion of a one year period of service or when he or she would have been eligible to be credited with Profit Sharing Contributions and the Employer Match if he or she would have remained a temporary employee.

On December 30, 2022, the Plan was amended to (i) provide for the recognition of prior service for employees of an acquired entity; and (ii) permit participants to make Roth elective deferrals and to provide for an in-plan Roth conversion feature.

On June 29, 2022, the Plan entered into an agreement with Henry Schein One, LLC, whereby the account balances of certain employees of Henry Schein One, LLC participating in the Plan were transferred to the Henry Schein One, LLC 401(k) Retirement Plan effective July 1, 2022.

(b) Contributions

The Plan provides for a discretionary Employer contribution (the “Profit Sharing Contribution”) of a percentage of a participant’s base compensation, as defined under the Plan. There were no discretionary Profit Sharing Contributions for the years ended December 31, 2022 and 2021.

The Plan allows employees to elect to contribute, through payroll deductions, stated percentages from 1% to 50% of their compensation, as defined under the Plan, not to exceed \$20,500 for year 2022 and \$19,500 for the year ended 2021, in accordance with the deferral limitations for such years under the Internal Revenue Code (“IRC”). For Plan years beginning on and after January 1, 2021, the Employer Match is a percentage of participant 401(k) contributions set by the Company in its discretion. Starting with the 2021 Plan Year, this percentage was set at 100% of participant 401(k) contributions up to the lesser of 7% or the participant’s deferral percentage, multiplied by the participant’s base compensation, as defined under the Plan. For the 2022 and 2021 Plan years, the Employer Match was allocated 100% to the participant’s investment elections on file, subject to a 20% allocation limit to the Henry Schein, Inc. Common Stock Fund.

Participants age 50 or over are permitted to make additional catch-up tax deferred contributions once the participant has reached a limit on those contributions imposed either by the Plan or by law. The extra amount a participant may contribute may not exceed \$6,500 in each of the years 2022 and 2021. Participants may also contribute amounts representing distributions from other qualified defined benefit or defined contribution plans (rollover).

The Plan provides for the automatic enrollment in the Plan, at a deferral percentage of 3% of compensation, of eligible employees initially hired by the Company or its participating affiliates on or after March 1, 2014, unless the employee elects not to make 401(k) plan contributions or elects to make elective 401(k) plan contributions at a different percentage.

HENRY SCHEIN, INC. 401(k) SAVINGS PLAN

NOTES TO FINANCIAL STATEMENTS – (Continued)

(c) Participants' Accounts

Each participant's account is credited with the participant's salary reduction contributions and the Employer contributions and an allocation of net Plan earnings. Expenses directly related to participant transactions are deducted from the respective participant's account. Participants also have the option to direct up to 20% of their account balances to common shares of Henry Schein, Inc.

(d) Vesting

Participants are immediately vested in their 401(k) contributions plus actual earnings thereon. Vesting in the Profit Sharing Contribution and the Employer Match, plus actual earnings thereon, is based on years of continuous service, on a graded scale as follows:

<u>Vesting</u>	<u>Vested percentage</u>
2 but less than 3 years	20%
3 but less than 4 years	40%
4 but less than 5 years	60%
5 or more years	100%

(e) Investments

Participants direct the investment of their contributions and Company contributions into various investment options offered by the Plan. The Plan currently offers nine mutual funds, seventeen common collective trust funds, and a Company stock fund, subject to certain limitations, as investment options for participants.

(f) Notes Receivable from Participants

Participants may borrow up to a maximum of the lesser of \$50,000 or 50% of their vested account balance from their accounts pursuant to rules set forth in the Plan document. The minimum amount that may be borrowed is \$1,000 and only two loans may be made in any calendar year, and no more than two loans may be outstanding at any time. The loans are secured by the balance in the participants' accounts and bear interest at prevailing rates. The loans must be for a term of five years or less (ten years if the loan is for the purpose of purchasing a principal residence). Principal and interest are paid ratably through payroll deductions.

If an employee is terminated and has an outstanding loan balance at the time of termination, the employee will be permitted to repay any outstanding loans directly to the Trustee. The employee may also roll-over any outstanding loans, as part of a rollover of the terminated employee's entire vested account balance to certain other retirement plans in which the terminated employee participates. Notes receivable from participants are valued at the aggregate of the unpaid principal balance and accrued but unpaid interest at the end of the period. No allowance for credit losses has been provided as of December 31, 2022 and 2021. Delinquent participant loans are recorded as distributions based on the terms of the Plan document.

(g) Payment of Benefits

The Plan provides that, upon termination of service, retirement, disability or death of the participant, a benefit equal to the vested, nonforfeitable portion of the participant's account is distributed as outlined in the Plan. Participants may also receive in-service or hardship distributions based on criteria as described in the Plan document.

(h) Administrative Expenses

All reasonable costs, charges and expenses incurred in connection with the administration of the Plan may be paid by the Plan Sponsor but, if not paid by the Plan Sponsor when due, shall be paid from Plan assets. For the years ended December 31, 2022 and 2021, the Plan Sponsor did not use any Plan assets from forfeited accounts to pay costs associated with the Plan. Amounts reflected in the statements of changes in net assets available for benefits reflect various participant directed expenses which have been deducted from the respective participant accounts.

The Plan pays a flat administrative fee equal to \$53 for each participant in the Plan. Participants' accounts are then charged the fee proportionally based on their account balance. If participants elect to make use of optional financial advisory services, fees are deducted

HENRY SCHEIN, INC. 401(k) SAVINGS PLAN

NOTES TO FINANCIAL STATEMENTS – (Continued)

directly from the participants account. Fees are calculated and deducted quarterly, and as a result, the actual fee per participant can vary.

(i) Forfeitures

Forfeiture allocations may be used to offset administrative expenses of the Plan and to reduce the Employer matching contribution. Forfeited invested accounts totaled \$570,585 and \$859,075 at December 31, 2022 and 2021, respectively, and are included primarily in the T. Rowe Price Stable Value Common Trust Fund Class P. Forfeitures in the amount of \$735,723 and \$1,049,829 will be or have been used to offset Employer contributions for the years ended December 31, 2022 and 2021, respectively.

Note 2 – Summary of Significant Accounting Policies

Basis of Accounting

The financial statements of the Plan are prepared under the accrual method of accounting. Certain prior period amounts have been reclassified to conform to the current period presentation. These reclassifications, individually and in the aggregate, did not have a material impact on the Plan's statements of net assets available for benefit or the statements of changes in net assets available for benefit.

Use of Estimates

The preparation of financial statements in accordance with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and changes therein and disclosure of contingent assets and liabilities. Actual results could differ from those estimates.

Investment Valuation and Income Recognition

Investments are stated at fair value based upon quoted market prices. Gains and losses on investment transactions are recognized when realized based on trade dates. Net (depreciation) appreciation in fair value of investments includes realized and unrealized appreciation (depreciation). Interest income is recorded on the accrual basis. Dividends are recorded on the ex-dividend date.

Notes Receivable from Participants

Notes receivable from participants are valued at the aggregate of the unpaid principal balance and accrued but unpaid interest at the end of the period. No allowance for credit losses has been provided as of December 31, 2022 and 2021. Delinquent participant loans are recorded as distributions based on the terms of the Plan document.

Risk and Uncertainties

The Plan utilizes various investment instruments which are exposed to various risks, such as interest rate, credit and overall market volatility. Due to the level of risk associated with certain investment securities, it is reasonably possible that changes in the values of investment securities will occur in the near term and that such changes could materially affect participants' account balances and the amounts reported in the financial statements. The Plan's investments are not insured or protected by the Plan's Trustee, or any other governmental agency; accordingly, the Plan is subject to the normal investment risks associated with money market funds, mutual funds, stocks, bonds, and other similar types of investments. At December 31, 2022, one investment comprised 15.3% of net assets available for benefit as of December 31, 2022. At December 31, 2021, two investments comprised 28.0% of net assets available for benefit as of December 31, 2021.

Payment of Benefits

Benefits are recorded when paid.

HENRY SCHEIN, INC. 401(k) SAVINGS PLAN

NOTES TO FINANCIAL STATEMENTS – (Continued)

Note 3 – Tax Status

The Internal Revenue Service (“IRS”) has determined and informed the Company, by a letter dated April 24, 2017, that the Plan, which was amended and restated effective as of January 1, 2015, with certain amendments effective on subsequent dates, and related trust are designed in accordance with the applicable sections of the IRC. Although the Plan has been amended since receiving the determination letter, the Company’s 401(k) Administrative Committee, the members of which are appointed by the Company’s Board of Directors (the “Plan Administrator”), believes that the Plan is currently designed and being operated in compliance with the applicable requirements of the IRC. The related trust, therefore, is not subject to tax under present income tax law. Accordingly, no provision for income taxes has been included in the Plan’s financial statements.

U.S. GAAP requires Plan management to evaluate tax positions taken by the Plan and recognize a tax liability if the Plan has taken an uncertain position that more likely than not would not be sustained upon examination by the IRS. The Plan is subject to routine audits by taxing jurisdictions; however, there are currently no audits for any tax periods in progress.

Note 4 – Fair Value Measurements

Financial Accounting Standards Board (“FASB”) Accounting Standards Codification (“ASC”) 820 defines fair value as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. ASC 820 establishes a fair value hierarchy that distinguishes between (1) market participant assumptions developed based on market data obtained from independent sources (observable inputs) and (2) an entity’s own assumptions about market participant assumptions developed based on the best information available in the circumstances (unobservable inputs).

The fair value hierarchy consists of three broad levels, which gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1) and the lowest priority to unobservable inputs (Level 3). In accordance with ASC 820, the Plan classifies its investments into:

- Level 1 - Unadjusted quoted prices in active markets for identical assets or liabilities that are accessible at the measurement date.
- Level 2 - Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly. Level 2 inputs include quoted prices for similar assets or liabilities in active markets; quoted prices for identical or similar assets or liabilities in markets that are not active; inputs other than quoted prices that are observable for the asset or liability; and inputs that are derived principally from or corroborated by observable market data by correlation or other means.
- Level 3 - Inputs that are unobservable for the asset or liability.

The following section describes the valuation methodologies that were used to measure different financial instruments at fair value, including an indication of the level in the fair value hierarchy in which each instrument is classified. There have been no changes in the methodologies used at December 31, 2022 and 2021.

Money Market Account

Funds held in the money market account are valued at the net asset value of shares held by the Plan as of December 31, 2022 and 2021, which approximates fair value and are classified as Level 1 within the fair value hierarchy.

Mutual Funds

Mutual funds are valued at the net asset value of shares held by the Plan as of December 31, 2022 and 2021. The Company has classified its mutual fund holdings as Level 1 within the fair value hierarchy based upon unadjusted quoted prices in active markets for identical assets or liabilities that were accessible.

Common Collective Trust Funds

The common collective trust funds are valued at net asset value per unit as a practical expedient, which is calculated based on the fair values of the underlying investments held by the fund less its liabilities as reported by the issuer of the fund. The practical expedient is used for purposes of these statements, but is not used in situations when it is determined to be probable that the fund will sell the investments for an amount different than the reported net asset value.

HENRY SCHEIN, INC. 401(k) SAVINGS PLAN

NOTES TO FINANCIAL STATEMENTS – (Continued)

Common Stock Fund

The Henry Schein, Inc. Common Stock Fund is a unitized stock fund. The fund consists of both Henry Schein, Inc. common stock and a short-term cash component that provides liquidity for daily trading. Henry Schein, Inc. common stock is valued at the quoted market price from a national securities exchange and the short-term cash investment is valued at cost, which approximates fair value. The Henry Schein, Inc. Common Stock Fund is classified within Level 1 of the fair value hierarchy based upon unadjusted quoted prices in active markets for identical assets or liabilities that were accessible at December 31, 2022 and 2021. The Henry Schein, Inc. common stock component of \$54,226,139 and \$56,635,820 is included within “Common stock” on the Statements of Net Assets Available for Benefits and the short-term cash component of \$184,027 and \$124,329 is included within “Money market account” on the Statements of Net Assets Available for Benefits as of December 31, 2022 and 2021.

HENRY SCHEIN, INC. 401(k) SAVINGS PLAN

NOTES TO FINANCIAL STATEMENTS – (Continued)

The following tables present the Company’s investments that are measured and recognized at fair value on a recurring basis classified under the appropriate level of the fair value hierarchy as of December 31, 2022 and 2021:

	December 31, 2022			
	Level 1	Level 2	Level 3	Total
Investments:				
Money market account	\$ 184,027	\$ -	\$ -	\$ 184,027
Mutual funds	647,386,525	-	-	647,386,525
Henry Schein, Inc. Common Stock	54,226,139	-	-	54,226,139
Total investments in the fair value hierarchy	<u>\$ 701,796,691</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 701,796,691</u>
Investments measured at net asset value:				
Common collective trust funds ⁽¹⁾	-	-	-	494,956,061
Total investments at fair value	<u>\$ 701,796,691</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 1,196,752,752</u>

	December 31, 2021			
	Level 1	Level 2	Level 3	Total
Investments:				
Money market account	\$ 124,329	\$ -	\$ -	\$ 124,329
Mutual funds	839,977,468	-	-	839,977,468
Henry Schein, Inc. Common Stock	56,635,820	-	-	56,635,820
Total investments in the fair value hierarchy	<u>\$ 896,737,617</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 896,737,617</u>
Investments measured at net asset value:				
Common collective trust funds ⁽²⁾	-	-	-	583,352,539
Total investments at fair value	<u>\$ 896,737,617</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 1,480,090,156</u>

(1) This class represents investments in the T. Rowe Price Stable Value Common Trust Fund P (“Stable Value Fund”), Prudential Core Plus Bond Fund (“Prudential Fund”) and the BlackRock Strategic Completion Non-Lendable Fund M (“BlackRock Fund”) that are measured at fair value using the net asset value per unit (or its equivalent) and have not been categorized in the fair value hierarchy. The Stable Value Fund invests primarily in guaranteed investment contracts, separate account contracts, fixed income securities, wrapper contracts, and short-term investments. The Prudential Fund invests primarily in U.S Treasury, agency, corporate, mortgage-backed, and asset-backed securities. The BlackRock Fund invests primarily in U.S Treasury Inflation Protected Securities, real estate investment trusts, and commodities. The FRDM Index Target Date Funds invest primarily in a combination of domestic U.S equity pools, international equity pools, bond pools and short-term pools. The fair value amounts presented in this table are intended to permit reconciliation of the fair value hierarchy to the line items presented in the statements of net assets available for benefits.

(2) This class represents investments in the T. Rowe Price Stable Value Common Trust Fund P (“Stable Value Fund”), Prudential Core Plus Bond Fund (“Prudential Fund”) and the BlackRock Strategic Completion Non-Lendable Fund M (“BlackRock Fund”) that are measured at fair value using the net asset value per unit (or its equivalent) and have not been categorized in the fair value hierarchy. The Stable Value Fund invests primarily in guaranteed investment contracts, separate account contracts, fixed income securities, wrapper contracts, and short-term investments. The Prudential Fund invests primarily in U.S Treasury, agency, corporate, mortgage-backed, and asset-backed securities. The BlackRock Fund invests primarily in U.S Treasury Inflation Protected Securities, real estate investment trusts, and commodities. The FIAM Index Target Date Funds invest primarily in a combination of domestic U.S equity pools, international equity pools, bond pools and short-term pools. The fair value amounts presented in this table are intended to permit reconciliation of the fair value hierarchy to the line items presented in the statements of net assets available for benefits.

During the years ended December 31, 2022 and 2021, there were no transfers of investments between the levels of the fair value hierarchy.

The valuation methods as described above may produce a fair value calculation that may not be indicative of net realizable value or reflective of future fair values. Furthermore, although the Plan believes its valuation methods are appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different fair value measurement at the reporting date.

HENRY SCHEIN, INC. 401(k) SAVINGS PLAN

NOTES TO FINANCIAL STATEMENTS – (Continued)

The following tables set forth additional disclosures of the Plan’s investments that have fair value estimated using net asset value:

**Fair Value Estimated Using Net Asset Value Per Share
December 31, 2022**

	Fair Value*	Unfunded Commitment	Redemption Frequency	Other Redemption Restrictions	Redemption Notice Period
Investment:					
FRDM Index Target Date 2030 Commingled Pool Class T	\$ 105,674,709	\$ n/a	Daily	n/a	n/a
T. Rowe Price Stable Value Common Trust Fund P	83,063,715	n/a	Daily	n/a	12 months
FRDM Index Target Date 2040 Commingled Pool Class T	77,601,969	n/a	Daily	n/a	n/a
Prudential Core Plus Bond Fund	47,610,193	n/a	Daily	n/a	n/a
FRDM Index Target Date 2050 Commingled Pool Class T	45,581,918	n/a	Daily	n/a	n/a
FRDM Index Target Date 2020 Commingled Pool Class T	38,269,359	n/a	Daily	n/a	n/a
FRDM Index Target Date 2035 Commingled Pool Class T	22,406,447	n/a	Daily	n/a	n/a
FRDM Index Target Date 2025 Commingled Pool Class T	17,502,394	n/a	Daily	n/a	n/a
FRDM Index Target Date 2060 Commingled Pool Class T	11,565,310	n/a	Daily	n/a	n/a
BlackRock Strategic Completion Non-Lendable Fund M	11,294,425	n/a	Daily	n/a	n/a
FRDM Index Target Date 2045 Commingled Pool Class T	11,260,976	n/a	Daily	n/a	n/a
FRDM Index Target Date 2055 Commingled Pool Class T	9,099,323	n/a	Daily	n/a	n/a
FRDM Index Target Date 2010 Commingled Pool Class T	6,392,480	n/a	Daily	n/a	n/a
FRDM Index Target Date Income Commingled Pool Class T	3,728,408	n/a	Daily	n/a	n/a
FRDM Index Target Date 2015 Commingled Pool Class T	2,636,531	n/a	Daily	n/a	n/a
FRDM Index Target Date 2065 Commingled Pool Class T	992,167	n/a	Daily	n/a	n/a
FRDM Index Target Date 2005 Commingled Pool Class T	275,737	n/a	Daily	n/a	n/a

HENRY SCHEIN, INC. 401(k) SAVINGS PLAN

NOTES TO FINANCIAL STATEMENTS – (Continued)

**Fair Value Estimated Using Net Asset Value Per Share
December 31, 2021**

	Fair Value*	Unfunded Commitment	Redemption Frequency	Other Redemption Restrictions	Redemption Notice Period
Investment:					
FIAM Index Target Date 2030 Commingled Pool Class T	\$ 133,104,141	\$ n/a	Daily	n/a	n/a
FIAM Index Target Date 2040 Commingled Pool Class T	97,140,715	n/a	Daily	n/a	n/a
T. Rowe Price Stable Value Common Trust Fund P	71,550,087	n/a	Daily	n/a	12 months
Prudential Core Plus Bond Fund	61,553,585	n/a	Daily	n/a	n/a
FIAM Index Target Date 2050 Commingled Pool Class T	55,931,759	n/a	Daily	n/a	n/a
FIAM Index Target Date 2020 Commingled Pool Class T	53,049,151	n/a	Daily	n/a	n/a
FIAM Index Target Date 2025 Commingled Pool Class T	21,251,482	n/a	Daily	n/a	n/a
FIAM Index Target Date 2035 Commingled Pool Class T	21,241,696	n/a	Daily	n/a	n/a
BlackRock Strategic Completion Non-Lendable Fund M	18,661,915	n/a	Daily	n/a	n/a
FIAM Index Target Date 2060 Commingled Pool Class T	12,251,865	n/a	Daily	n/a	n/a
FIAM Index Target Date 2045 Commingled Pool Class T	11,606,972	n/a	Daily	n/a	n/a
FIAM Index Target Date 2010 Commingled Pool Class T	8,517,197	n/a	Daily	n/a	n/a
FIAM Index Target Date 2055 Commingled Pool Class T	7,687,563	n/a	Daily	n/a	n/a
FIAM Index Target Date Income Commingled Pool Class T	4,533,535	n/a	Daily	n/a	n/a
FIAM Index Target Date 2015 Commingled Pool Class T	3,863,035	n/a	Daily	n/a	n/a
FIAM Index Target Date 2065 Commingled Pool Class T	822,805	n/a	Daily	n/a	n/a
FIAM Index Target Date 2005 Commingled Pool Class T	585,036	n/a	Daily	n/a	n/a

Note 5 – Plan Termination

Although it has not expressed any intent to do so, the Company has the right under the Plan to discontinue its contributions at any time and to terminate the Plan subject to ERISA. In the event of Plan termination, participants will become 100% vested in their accounts.

Note 6 – Party-in-Interest and Related Party Transactions

The Plan invests in shares of funds managed by an affiliate of the Trustee as defined by the Plan and, therefore, these transactions in such investments qualify as party-in-interest. The Plan invests in the common stock of Henry Schein, Inc., which is a party-in-interest and a related party to the Plan. Notes receivable from participants also qualify as party-in-interest transactions. The Plan provides for an Employer Match, as discussed in Note 1(b), which qualifies as a party-in-interest.

HENRY SCHEIN, INC. 401(k) SAVINGS PLAN

NOTES TO FINANCIAL STATEMENTS – (Continued)

Note 7 – Subsequent Events

In preparing the financial statements, Plan management has evaluated events and transactions for potential recognition or disclosure through June 23, 2023, the date the Plan's financial statements are available to be issued and has determined no such subsequent events have occurred that would require adjustments to, or disclosures as stated herein.

HENRY SCHEIN, INC. 401(k) SAVINGS PLAN

**FORM 5500, SCHEDULE H, PART IV, LINE 4i SCHEDULE OF ASSETS
(HELD AT END OF YEAR)
(EIN: 11-3136595 Plan Number: 003)
DECEMBER 31, 2022**

(a)	(b)	(c)	(d)	(e)
	Identity of issue, borrower, lessor or similar party	Description of Investment including maturity date, rate of interest, collateral, par or maturity value	Cost (a)	Current Value
	Money market/cash and cash equivalents:			
*	Fidelity Investments	Government Money Market Fund	a	\$ 184,027
**	Common Stock Fund:			
	Henry Schein, Inc.	Common Stock	a	\$ 54,226,139
	Common Collective Trust Funds:			
*	Fidelity Investments	FRDM Index Target Date 2030 Commingled Pool Class T	a	\$ 105,674,709
	T. Rowe Price	Stable Value Common Trust Fund - Class P	a	83,063,715
*	Fidelity Investments	FRDM Index Target Date 2040 Commingled Pool Class T	a	77,601,969
	Prudential	Core Plus Bond Fund	a	47,610,193
*	Fidelity Investments	FRDM Index Target Date 2050 Commingled Pool Class T	a	45,581,918
*	Fidelity Investments	FRDM Index Target Date 2020 Commingled Pool Class T	a	38,269,359
*	Fidelity Investments	FRDM Index Target Date 2035 Commingled Pool Class T	a	22,406,447
*	Fidelity Investments	FRDM Index Target Date 2025 Commingled Pool Class T	a	17,502,394
*	Fidelity Investments	FRDM Index Target Date 2060 Commingled Pool Class T	a	11,565,310
	BlackRock	Strategic Completion Non-Lendable Fund M	a	11,294,425
*	Fidelity Investments	FRDM Index Target Date 2045 Commingled Pool Class T	a	11,260,976
*	Fidelity Investments	FRDM Index Target Date 2055 Commingled Pool Class T	a	9,099,323
*	Fidelity Investments	FRDM Index Target Date 2010 Commingled Pool Class T	a	6,392,480
*	Fidelity Investments	FRDM Index Target Date Income Commingled Pool Class T	a	3,728,408
*	Fidelity Investments	FRDM Index Target Date 2015 Commingled Pool Class T	a	2,636,531
*	Fidelity Investments	FRDM Index Target Date 2065 Commingled Pool Class T	a	992,167
*	Fidelity Investments	FRDM Index Target Date 2005 Commingled Pool Class T	a	275,737
	Total common collective trust funds			\$ 494,956,061
	Shares of registered investment companies:			
*	Fidelity Investments	500 Index Fund	a	\$ 185,480,875
	American Funds	Growth Fund of America Class R6	a	112,531,650
	Dodge & Cox	Stock Fund	a	72,402,142
	Vanguard	Total International Stock Index Fund	a	68,386,082
	Vanguard	Total Bond Market Index Fund	a	62,587,372
*	Fidelity Investments	Extended Market Index Fund	a	43,931,004
	Neuberger Berman	Genesis Fund Class R6	a	35,326,537
*	Fidelity Investments	Low Priced Stock K6 Fund	a	34,386,998
*	Fidelity Investments	Diversified International K6 Fund	a	32,353,865
	Total value of registered investment companies			\$ 647,386,525
	Total Investments			\$ 1,196,752,752
**	Participant Loans	Fully secured loans with interest charges at current commercial rates (current loans range from 4.25% to 9.00% maturing through September 5, 2031)	-0-	\$ 17,578,320

* Funds are managed by an affiliate of Fidelity Management Trust Company, a party-in-interest as defined by ERISA.

** A party-in-interest as defined by ERISA.

a The cost of participant-directed investments is not required to be disclosed

HENRY SCHEIN, INC. 401(k) SAVINGS PLAN

SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the Plan Administrator has duly caused this annual report to be signed on its behalf by the undersigned hereunto duly authorized.

Dated: June 23, 2023

HENRY SCHEIN, INC. 401(k) SAVINGS PLAN

/s/ Lorelei McGlynn

Lorelei McGlynn

Chairperson of the 401(k) Plan Administrative Committee

EXHIBIT 23.1

Consent of Independent Registered Public Accounting Firm

Henry Schein, Inc. 401(k) Savings Plan
Melville, New York

We hereby consent to the incorporation by reference in the Registration Statement on Form S-8 (Nos. 333-253633, 333-212994, 333-192788, 333-171400, 333-164360, 333-111914, 333-91778, 333-35144, 333-39893, 333-33193, and 333-05453) of Henry Schein, Inc. of our report dated June 23, 2023, relating to the financial statements and supplemental schedule of the Henry Schein, Inc. 401(k) Savings Plan which appear in this Form 11-K for the year ended December 31, 2022.

/s/ BDO USA, LLP
New York, New York

June 23, 2023