

## Henry Schein Reports Fourth Quarter EPS up 18%; Dental Sales Increase 11%, Operating Cash Flow Exceeds \$69 Million

March 4, 2003

MELVILLE, N.Y., Mar 4, 2003 (BUSINESS WIRE) -- Henry Schein, Inc. (Nasdaq NM: HSIC), the largest provider of healthcare products and services to office-based practitioners in the combined North American and European markets, today reported financial results for the fourth quarter and full year ended December 28, 2002.

Net sales for the fourth quarter of 2002 were \$747.4 million, an increase of 7.0% from the fourth quarter of 2001 (12.8 % on a comparable basis -- See Exhibit A for details of comparable basis sales growth comparisons). In local currencies, net sales increased 5.4% (11.2% on a comparable basis). Sales growth for the quarter was essentially all internal. Dental sales increased by 11.1% (10.7% on a comparable basis), Medical sales declined by 0.8% (increased 14.5% on a comparable basis), Technology and Value-Added Services sales grew by 33.0% (17.2% on a comparable basis), and International sales improved by 13.3% (2.8% in local currencies).

Net income for the fourth quarter of 2002 was \$31.0 million, or \$0.69 per diluted share, representing increases of 14.1% and 11.3% compared with the fourth quarter of 2001, respectively. On a comparable basis, net income grew by 21.5% and diluted EPS increased by 18.2%. (See Exhibit B for details of comparable basis income statement growth comparisons.)

For the year 2002, net sales were a record \$2.83 billion, an increase of 10.4% compared with 2001 (10.3% on a comparable basis). In local currencies, net sales increased 9.7% (9.5% on a comparable basis). Sales growth for the full year was essentially all internal. Net income for the year was a record \$118.0 million, or \$2.63 per diluted share, representing increases of 35.0% and 30.8% compared with 2001, respectively. On a comparable basis, net income grew by 22.9% and diluted EPS increased by 19.4%. Operating cash flow for 2002 was \$134.7 million.

"Net sales growth for the quarter exceeding 11% in local currencies on a comparable basis is approximately twice our estimated consolidated growth rate of the markets we serve," said Stanley M. Bergman, Chairman, Chief Executive Officer and President of Henry Schein. "Our fourth quarter financial results cap off a year of strong market share gains, essentially all of which was internal. For the quarter, Dental sales were up 11% on a comparable basis, including merchandise sales up 6% and equipment sales up 28%. Medical sales to our core physician and alternate-care customers were up 14%, and Technology and Value-Added Services sales were up 17%, both on a comparable basis. European Dental sales increased by 6% in local currencies, slightly ahead of our estimated market growth rate. We are proud to report continued healthy growth in net sales, net income and earnings per share, as well as operating cash flow of over \$69 million for the quarter."

"While Dental merchandise sales growth continues to outpace market growth rate, we again posted very strong gains in our Dental equipment sales and service revenues, which is a direct result of investments made in this segment of our business and is a positive indicator for future growth in our Dental business," stated Mr. Bergman. "Enrollment of dental practices in our Privileges customer-loyalty program continues to increase, and at the end of 2002 over 10,000 dental customers were participating in this innovative program. Results continue to indicate that these customers are increasing their business with us at a rate significantly above our average customer."

Commenting on the Company's Medical Group, Mr. Bergman remarked, "With quarterly net sales up approximately 15% on a comparable basis, sales growth in our core physician and alternate care business is two to three times greater than our estimated market growth rate."

"Our financial results for 2002 reflect the power of our business model," commented Mr. Bergman. "For the year, we posted internal net sales growth of over 9%, a rate that is 80% above the estimated 5% consolidated growth rate of the markets we serve. And in turn, we grew operating income, net income and diluted EPS each by around 20%, a rate double our top-line growth, while generating operating cash flow in excess of net income."

Regarding financial guidance for 2003, the Company expects full year earnings per diluted share to be \$2.95 to \$2.98, reflecting fourth quarter 2002 performance and representing a growth rate of 14% to 15% compared with 2002 results, excluding a \$0.02 one-time gain in each of the third and fourth quarters. The Company noted that this 2003 EPS guidance is for current operations, and does not include the impact of potential acquisitions.

### Fourth Quarter Conference Call Webcast

The Company will hold a conference call to discuss fourth quarter financial results today, beginning at 10 a.m. Eastern Time. Individual investors are invited to listen to the conference call over the Internet through Henry Schein's Website at www.henryschein.com. In addition, a replay will be available for 30 days beginning shortly after the call has ended.

Henry Schein, Inc. is the largest distributor of healthcare products and services to office-based healthcare practitioners in the combined North American and European markets. Recognized for its excellent customer service and low prices, the Company serves more than 400,000 customers worldwide, including dental practices and laboratories, physician practices and veterinary clinics, as well as government and other institutions.

The Company operates its four business groups - Dental, Medical, International and Technology - through a centralized and automated distribution network, which provides customers in more than 125 countries with a comprehensive selection of over 80,000 national and Henry Schein private-brand products. Henry Schein also offers a wide range of innovative value-added practice solutions, including such leading practice management software systems as DENTRIX(R) and Easy Dental(R) for dental practices, and AVImark(R) for veterinary clinics, which are installed in over 48,000 practices; and ArubA(R), Henry Schein's electronic catalog and ordering system. Headquartered in Melville, New York, Henry Schein employs over 6,900 people in 16 countries. The Company's 2002 sales reached a record \$2.8 billion. For more information, visit the Henry Schein Website at www.henryschein.com.

Certain information contained herein includes information that is forward-looking. The matters referred to in forward-looking statements may be affected by the risks and uncertainties involved in the Company's business. These forward-looking statements are qualified in their entirety by the cautionary statements contained in the Company's Securities and Exchange Commission filings.

# HENRY SCHEIN, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF INCOME

(in thousands, except per share data)
 Three Months Ended Twelve Months Ended

		Three Months Ended (unaudited)				Twelve Months Ended (audited)			
		Dec. 28, 2002	D	ec. 29, 2001	D	ec. 28, 2002		ec. 29, 2001	
Net sales	 \$	747,403	s'	698.289	Ś	2.825.001	Ś	2,558,243	
Cost of sales		539,757		504,070	:			1,858,919	
Gross profit Operating expenses:		207,646		194,219		794,904		699,324	
Selling, general and administrative Merger, integration		157,849		151,199		598,635		551,574	
and restructuring costs		(734)		0		(734)		0	
Operating income Other income (expense)		50,531		43,020		197,003		147,750	
Interest income		2,990		3.394		10,446		10.078	
Interest expense		(3,978)		(3,217)	)	(17,960	)	(17,324)	
Other - net		(77)		(537)		940		(153)	
Income before taxe on income, minority interest and equity in earnings of affiliates		49 466		42,660		190 429		140 351	
Taxes on income				15,784					
Minority interest in net income (loss) of		17,902		15,764		70,510		31,930	
subsidiaries		753		(185)		2,591		1,462	
Equity in earnings of affiliates		232		75		659		414	
Net income	\$	30,963		27,136		117,987		87,373 ======	
Net income per common share:									
Basic	\$ ==	0.70		0.64	•			2.06	
Diluted	\$	0.69	\$	0.62	\$	2.63	\$	2.01	
Weighted average commo	n								
shares outstanding: Basic		43,956				43,489			
Diluted		45,101		43,729		44,872		43,545	
Adjusted net income:	==	======	==	======	==	======	==	======	
Net income Merger, integration and restructuring	\$	30,963	\$	27,136	\$	117,987	\$	87,373	
costs		(734)		0		(734)		0	
Tax effect		0		0		0		0	
Adjusted net income		30,229		27,136		117,253		87,373 ======	
Adjusted net income per common share:									
Basic	\$	0.69	\$	0.64	\$	2.70	\$	2.06	

	========	========	========	========
Diluted	\$ 0.67	\$ 0.62	\$ 2.61	\$ 2.01
	=======	=======	=======	=======
Comparable basis				
information (Exhibit	B):			
Comparable basis net income	\$ 35,183	¢ 28 960	\$ 116,363	¢ 94 669
THEOME			\$ 110,303 =======	
Comparable basis net				
income per diluted				
share	\$ 0.78	\$ 0.66	\$ 2.59 \$	2.17
	=======	=======	=======	=======
HEND	V CCHETNI TN	IC AND CLIBCE	TDTADTEC	
		IC. AND SUBSI BALANCE SHE		
		except share		
`	•	dited)	,	
			Dec. 28,	Dec. 29,
			2002	2001
ASSETS				
Current assets:  Cash and cash equi	valents		\$ 200,651	¢ 102 367
Marketable securit			31,209	
Accounts receivable		erves of	31,200	9
\$36,200 and \$31,9	29, respect:	ively	368,263	363,700
Inventories			323,080	291,231
Deferred income ta			29,919	
Prepaid expenses a	nd other			52,922
Total curr	ont aggota			026 071
Property and equipment		cumulated	1,027,529	920,971
depreciation and amon			nd	
\$90,823, respectively		4-1-7		117,980
Goodwill, net	302,687	279,981		
Other intangibles, net				
amortization of \$4,15	31 and \$3,34	8, respectiv		
Investments and other			77,643	52,473
			\$1,558,052 \$	1 385 428
			=======================================	
LIABILITIES AND S	STOCKHOLDERS	' EQUITY		
Current liabilities:				
Accounts payable				\$ 263,190
Bank credit lines			4,790	4,025
Accruals: Salaries and re	lated among	100	E2 0E4	41,602
Merger and inte	_		·	41,002
costs	gracion, an	a reserucear		5,867
Acquisition ear	nout payment	s		26,800
Taxes and other	expenses		114,254	
Current maturities	of long-ter	rm debt		15,223
	ent liabilit	ies	•	437,062
Long-term debt Other liabilities				242,169 18,954
other maximizes				
Total liab	ilities		690,087	698,185
Notice and here they are not				
Minority interest			6,748 	
Stockholders' equity:				
Preferred stock, \$	3.01 par val	ue, authoriz	zed	
1,000,000, issued	d and outsta	nding: 0 and		
respectively			0	0

Common stock, \$.01 par value, authorized 120,000,000, issued: 44,041,591 and		
42,745,204, respectively	440	427
Additional paid-in capital	436,554	393,047
Retained earnings	430,389	312,402
Treasury stock, at cost, 62,479 shares	(1,156)	(1,156)
Accumulated comprehensive loss	(4,794)	(23,922)
Deferred compensation	(216)	(341)
Total stockholders' equity	861,217	680,457
	\$1,558,052 \$1,	385,428
	=======================================	======

## HENRY SCHEIN, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF CASH FLOWS

(in thousands)

_	(in tho Three Mont (unaudi	hs Ended	Twelve Months Ended (audited)			
_	Dec. 28, 2002		Dec. 28, 2002	Dec. 29, 2001		
Cash flows from operating activities: Net income \$ Adjustments to reconcile net income to net cash provided by operating activities: Depreciation and		\$ 27,136	\$ 117,987	\$ 87,373		
amortization Other Changes in assets and liabilities (net of purchase acquisitions): Decrease (increase) in accounts		9,393 8,645	28,272 7,914			
receivable	46,980	50,636	(2,023)	3,194		
Increase in inventories (Increase) decrease in other current	(4,939)	(42,573)	(23,075)	(17,850)		
assets (Decrease) increase in accounts payable and			(18,445)			
accruals -	(8,5/0)	64,444	24,039	55,124		
Net cash provided by operating activities	69,019	111,788	134,669	190,911		
Cash flows from investing activities: Capital expenditures Business acquisitions, net of cash acquired Purchase of marketable securities with			(47,543) (36,224)			
maturities of more than three months Other	(4,918)	0 2,232	(55,211) (3,780)	0 (355)		

- Na -1		, , - ,	(111,700)	(55,070
Cash flows from financing activities: Proceeds from issuance				
of long-term debt Principal payments on	0	0	0	10,166
long-term debt Proceeds from issuance of stock upon exercise of stock	(553)	(1,070)	(14,941)	(13,042)
options by employees Net (payments on) proceeds from	1,369	1,781	34,122	14,155
borrowings from banks	(1,349)	(4,928)	394	
Other	1,865	240	(892)	(156)
Net cash provided by (used in) financing activities	1,332	(3,977)	18,683	371
Net increase in cash and cash equivalents Effect of exchange rate		85,674	10,594	136,212
changes on cash and cash equivalents Cash and cash	(728)	(161)	(3,310)	(1,207
equivalents, beginning of period	149,299		193,367	58,362
Cash and cash equivalents, end of				
			\$ 200,651	
=	======	=======	=======	======
Exhibit A				
2002	_	hein Inc. rter and Full	l Voor	
	Comparable Net Sales	Basis" Grow by Category	th Comparisor	1
Four	unau) rth Quarter	dited)	Full Year	%

	Fourth Quarter		6	Full	ieai	6	
_		2001	Growth	2002	2001 0	rowth	
Net Sales as report	ed						
Dental	324,991	292,485	11.1%	1,227,273	1,121,394	9.4%	
Medical					982,569		
International	121,043	106,787	13.3%	437,046	398,071	9.8%	
Technology	19,047	14,317	33.0%	66,726	56,209	18.7%	
Total					2,558,243		
Add: Influenza sales timing (1)							
Dental	_	-		-	_		
Medical	43,748	-		-	-		
International	_	_		_	_		
Technology	_	-		_	_		
Total	43,748	_		-	-		
Add: Technology Sal	es Metho	dology	(2)				
Dental	-	965		-	1,337		
Medical	-	-		_	_		
International	-	-		_	_		
Technology	_	1,930		_	2,682		
Total	_	2,895		_	4,019		

Dental	324,991	293,450	10.7%	1,227,273	1,122,731	9.3%
Medical	326,070	284,700	14.5%	1,093,956	982,569	11.3%
International	121,043	106,787	13.3%	437,046	398,071	9.8%
Technology	19,047	16,247	17.2%	66,726	58,891	13.3%
Total	791,151	701,184	12.8%	2,825,001	2,562,262	10.3%

- (1) Influenza vaccine sales occurred earlier this year than last year, as discussed in detail when reporting third quarter 2002 financial results. This timing shift, into the third quarter from the fourth quarter of 2002, had no impact on full year 2002 results.
- (2) As part of the Company's new Dental marketing initiative, MarketOne, certain technology and equipment products are now being sold directly to end-user customers rather than through resellers. This had no impact on net income since the increase in net sales was directly offset by an increase in commission expense.

Full Year

### Exhibit B

## Henry Schein Inc.

Fourth Quarter %

2002 Fourth Quarter and Full Year
Details of "Comparable Basis" Growth Comparison
Income Statement Summary
(unaudited)

	rourth Quarter		6	ruii i	-o _	
	2002	2001	Growth	2002	2001	- Growth
As Reported						
Not Colog	747 402	600 200	7 0%	2 025 001	2 550 2	12 10 10
Operating Income	50 531	43 020	) 17 5%	197 003	147 7	50 33 3%
Operating Income Operating Margin	6 8%	6 2	% 60 bp	7 0%	5	8% 120 bp
Net Income	30.963	27.136	14.1%	117.987	87.37	'3 35.0%
Operating Margin Net Income Diluted EPS	0.69	0.62	11.3%	2.63	2.0	1 30.8%
Add: Influenza S	Sales Tim	ing				
Net Sales	43,748	-		_	-	
Operating Income		-		_	-	
Net Income	4,954	-		_	-	
Diluted EPS	0.11	-		-	-	
Add: Technology			ay a			
Net Sales	_	2,895		-	4,019	
Operating Income	_	_		-	-	
Net Income	_	-		_	_	
Diluted EPS	_	-		_	-	
Add: Goodwill Am	nortizati	on (1)				
Net Sales	_	_		_	_	
Operating Income	_	2,894		_	11,579	)
Net Income Diluted EPS	_	1,824		-	7,296	
Diluted EPS	_	0.04		_	0.16	
Subtract: Restru	acturing	Accrual	Reversal	(2)		
Net Sales	_	-		_	-	
Operating Income	(734)	-		(734)	-	•
Net Income	(734)	_		(734)	-	
Diluted EPS	(0.02)	-		(0.02)	-	
Subtract: Gain c	n Real E	state T	ransaction	n (3)		
Net Sales	-	_		_	_	
Operating Income	-	_		_	-	
Net Income	_	_		(890)	_	
Diluted EPS	_	_		(0.02)	_	
Comparable Basis	5					

Net Sales 791,151 701,184 12.8% 2,825,001 2,562,262 10.3%

Operating Income	57,741	45,914 25.8%	196,269	159,329 23.2%
Operating Margin	7.3%	6.5% 75 bp	6.9%	6.2% 73 bp
Net Income	35,183	28,960 21.5%	116,363	94,669 22.9%
Diluted EPS	0.78	0.66 18.2%	2.59	2.17 19.4%

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- (1) 2002 results are reported in compliance with SFAS 142, which eliminates amortization of goodwill.
- (2) In the fourth quarter of 2002, the Company recorded a net credit related to a reversal of previously accrued merger, integration, and restructuring costs.
- (3) In the third quarter of 2002, the Company recorded a net non-recurring gain primarily related to a real estate transaction.

## CONTACT:

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