UNITED STATES SECURITIES AND EXCHANGE COMMISSION WASHINGTON, D.C. 20549

FORM 8-K

CURRENT REPORT Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): August 4, 2020

Henry Schein, Inc.

(Exact name of registrant as specified in its charter)

Delaware	0-27078	11-3136595
(State or other jurisdiction	(Commission	(IRS Employer
of incorporation)	File Number)	Identification No.)
135 Duryea Road, Melv	/ille, New York	11747
(Address of principal exe	ecutive offices)	(Zip Code)
Registra	ant's telephone number, including area code: (631) 843-5	5500

(Former name or former address, if changed since last report.)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

□ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)

□ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)

□ Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))

□ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Act:

	Trading	Name of each exchange
Title of each class	Symbol(s)	on which registered
Common Stock, par value \$.01 per share	HSIC	The Nasdaq Global Select Market

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (17 CFR §230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (17 CFR §240.12b-2 of this chapter).

Emerging growth company \Box

. . .

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. \Box

Item 2.02. Results of Operations and Financial Condition.

On August 4, 2020, Henry Schein, Inc. issued a press release reporting the financial results for the three and six months ended June 27, 2020. The full text of the press release is attached hereto as Exhibit 99.1 and is incorporated herein by reference.

The information in this Item 2.02 and the press release attached as Exhibit 99.1 are considered furnished to the Securities and Exchange Commission and are not deemed filed for purposes of Section 18 of the Securities Exchange Act of 1934, as amended.

Item 9.01. Financial Statements and Exhibits

(a) Not applicable.

(b) Not applicable.

(c) Not applicable.

(d) Exhibit 99.1 – Press Release dated August 4, 2020.

SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

HENRY SCHEIN, INC.

By: /s/ Steven Paladino

Steven Paladino Executive Vice President and Chief Financial Officer (principal financial and accounting officer)

August 4, 2020

EXHIBIT INDEX

Exhibit No. <u>99.1</u> Description Press Release dated August 4, 2020.



NEWS RELEASE

FOR IMMEDIATE RELEASE

HENRY SCHEIN REPORTS SECOND QUARTER 2020 FINANCIAL RESULTS

- Q2 GAAP loss per diluted share from continuing operations of \$0.08 versus prior-year GAAP diluted EPS from continuing operations of \$0.78
- Q2 non-GAAP diluted EPS from continuing operations of \$0.00 versus prior-year non-GAAP diluted EPS from continuing operations of \$0.84
- · Company maintains a strong balance sheet with access to significant liquidity

MELVILLE, N.Y., August 4, 2020 – Henry Schein, Inc. (Nasdaq: HSIC), the world's largest provider of health care solutions to officebased dental and medical practitioners, today reported second quarter 2020 financial results from continuing operations. Results from continuing operations exclude contributions from Henry Schein's former Animal Health business, which was spun off in February 2019 to form a new publicly traded company, Covetrus (Nasdaq: CVET).

Net sales for the quarter ended June 27, 2020, were \$1.7 billion, a decrease of 31.2% compared with the second quarter of 2019 due to the impact of COVID-19. In local currencies, internally generated sales decreased 30.5%. Acquisition growth was immaterial (See Exhibit A for details of sales growth and a reconciliation of this non-GAAP measure to GAAP sales).

GAAP net loss attributable to Henry Schein, Inc. from continuing operations for the second quarter of 2020 was \$11.4 million, or a loss of \$0.08 per diluted share, compared with prior-year net income from continuing operations of \$116.8 million, or \$0.78 per diluted share. Non-GAAP net income from continuing operations for the second quarter of 2020 was \$0.6 million, or \$0.00 per diluted share, compared with prior-year non-GAAP net income from continuing operations of \$125.7 million, or \$0.84 per diluted share. Non-GAAP results for the second quarter of 2020 and 2019 exclude certain items noted in Exhibit B, which provides a reconciliation of GAAP net

income/loss from continuing operations and diluted EPS from continuing operations to non-GAAP net income and diluted EPS from continuing operations.

"Team Schein rose to the significant challenges caused by the global COVID-19 pandemic. These efforts are clear attributes of our corporate culture, which is rooted in care and respect for one another, as well as a commitment to our customers, suppliers, investors, and corporate social responsibility," said Stanley M. Bergman, Chairman of the Board and Chief Executive Officer of Henry Schein. "While results for the second quarter are reflective of the current challenging environment, we remain confident in our strategy. Throughout this pandemic, we have focused our dental and medical practice recovery programs to assist our customers with solutions ranging from management of temporary office closures to

practice safety, new protocol implementation, patient communications, and financial assistance, among many other solutions to help restore practices.

"Regarding our second quarter financial results, COVID-19 significantly impacted our worldwide results, particularly in our Dental business, yet sales improved relative to our original expectations across all our business groups as we progressed through the quarter. This was directly related to a resumption of operations for both our dental and medical customers, which occurred faster than we had anticipated, first in our international markets and then in North America," said Mr. Bergman. "We remain cautiously optimistic about the immediate future while closely monitoring global diagnosed COVID-19 cases and the potential impact on customer activity, and focusing on cash management. Our enthusiasm for both our near- and long-term business prospects remains unchanged."

Dental sales for the second quarter of 2020 of \$941.3 million decreased 41.2% versus the prior year. In local currencies, internally generated sales decreased 40.1%. Acquisition growth was immaterial. The 40.1% internal decline in local currencies included a decrease of 46.9% in North America and a decrease of 29.5% internationally.

In North America, dental consumable merchandise internal sales in local currencies declined 47.5% and dental equipment internal sales in local currencies declined 44.9%. Internationally, dental consumable merchandise internal sales in local currencies declined 29.2% and dental equipment internal sales in local currencies declined 30.5%.

"We saw positive trends in sales later in the quarter as practices reopened and patients returned for oral care, leading to dental sales in the second quarter that were ahead of our original expectations," noted Mr. Bergman.

Medical sales for the second quarter of 2020 of \$617.8 million decreased 11.4% compared to the same period last year. There was no acquisition growth in the quarter.

"Our second quarter medical sales were fairly resilient, due to strong demand for personal protective equipment (PPE)," remarked Mr. Bergman. "A portion of physician offices in North America remained open throughout the quarter, and sales of consumable merchandise experienced less of a decline than we anticipated. Henry Schein has also worked to make available a variety of COVID-19 point-of-care diagnostic tests and related solutions to our medical customers in response to the pandemic."

Technology and Value-Added Services sales from continuing operations of \$105.2 million decreased 15.9% versus the prior year. In local currencies, internally generated sales decreased 17.0%. Acquisition growth was immaterial.

"Henry Schein One dental software sales began to improve as we progressed through the second quarter, in line with the resumption of dental practice operations. In particular, the monthly trend for transactional software revenues improved as more patients visited dental offices worldwide. The ability for dentists to communicate with patients, providing information on practice reopening plans and safety measures, has been a critical solution for our customers in response to COVID-19," said Mr. Bergman. "Dental practices have relied on Henry Schein for practice management, patient engagement, and demand creation software solutions, as well as financial services programs as they navigated office closures, staff furloughs, and a resumption of procedure bookings."

-2more

Year-to-Date Financial Results

Net sales from continuing operations for the first half of 2020 were \$4.1 billion, a decrease of 14.5% compared with the first half of 2019. In local currencies, internally generated sales decreased 14.5%.

GAAP net income attributable to Henry Schein, Inc. from continuing operations for the first half of 2020 was \$119.2 million, or \$0.84 per diluted share, compared with GAAP net income from continuing operations for the first half of 2019 of \$235.2 million, or \$1.56 per diluted share. Non-GAAP net income from continuing operations for the first half of 2019 of \$246.3 million, or \$0.94 per diluted share. Non-GAAP net income from continuing operations for the first half of 2019 of \$246.3 million, or \$1.64 per diluted share. Non-GAAP results for the first half of 2020 and 2019 exclude certain items noted in Exhibit B, which provides a reconciliation of GAAP net income from continuing operations to non-GAAP net income and diluted EPS from continuing operations to non-GAAP net income and diluted EPS from continuing operations.

Financial Guidance

Due to the continued uncertainty surrounding the COVID-19 pandemic and its impact to business operations, Henry Schein is not providing 2020 financial guidance at this time.

Second Quarter 2020 Conference Call Webcast

The Company will hold a conference call to discuss second quarter 2020 financial results today, beginning at 10:00 a.m. Eastern time. Individual investors are invited to listen to the conference call through Henry Schein's website by visiting www.henryschein.com/IRwebcasts. In addition, a replay will be available beginning shortly after the call has ended.

About Henry Schein, Inc.

Henry Schein, Inc. (Nasdaq: HSIC) is a solutions company for health care professionals powered by a network of people and technology. With approximately 19,000 <u>Team Schein Members</u> worldwide, the Company's network of trusted advisors provides more than 1 million customers globally with more than 300 valued solutions that improve operational success and clinical outcomes. Our Business, Clinical, Technology, and Supply Chain solutions help office-based <u>dental</u> and <u>medical</u> practitioners work more efficiently so they can provide quality care more effectively. These solutions also support <u>dental laboratories</u>, <u>government and institutional health care clinics</u>, as well as other alternate care sites.

Henry Schein operates through a centralized and automated distribution network, with a selection of more than 120,000 branded products and Henry Schein private-brand products in stock, as well as more than 180,000 additional products available as special-order items.

A FORTUNE 500 Company and a member of the S&P 500® index, Henry Schein is headquartered in Melville, N.Y., and has operations or affiliates in 31 countries. The Company's sales from continuing operations reached \$10.0 billion in 2019, and have grown at a compound annual rate of approximately 13 percent since Henry Schein became a public company in 1995.

For more information, visit Henry Schein at <u>www.henryschein.com</u>, <u>Facebook.com/HenrySchein</u>, and <u>@HenrySchein on Twitter</u>.

-3more

Cautionary Note Regarding Forward-Looking Statements and Use of Non-GAAP Financial Information

In accordance with the "Safe Harbor" provisions of the Private Securities Litigation Reform Act of 1995, we provide the following cautionary remarks regarding important factors that, among others, could cause future results to differ materially from the forward-looking statements, expectations and assumptions expressed or implied herein. All forward-looking statements made by us are subject to risks and uncertainties and are not guarantees of future performance. These forward-looking statements involve known and unknown risks, uncertainties and other factors that may cause our actual results, performance and achievements or industry results to be materially different from any future results, performance or achievements expressed or implied by such forward-looking statements. These statements include EPS guidance and are generally identified by the use of such terms as "may," "could," "expect," "intend," "believe," "plan," "estimate," "forecast," "project," "anticipate," "to be," "to make" or other comparable terms. Forward looking statements include the overall impact of the Novel Coronavirus Disease 2019 (COVID-19) on the Company, its results of operations, liquidity, and financial condition (including any estimates of the percentage impact on these items), the efficacy and impact of the Company's cost reduction initiatives, the rate at which dental and other practices resume normal operations in the United States and internationally and whether one or more resurgences of the virus will adversely impact the resumption of normal operations. Forward looking statements also include the Company's ability to make additional testing available, the nature of those tests and the number of tests intended to be made available and the timing for availability, the nature of the target market, as well as the efficacy or relative efficacy of the test results given that the test efficacy has not been, or will not have been, independently verified under normal FDA procedures. A full discussion of our operations and financial condition, status of litigation matters, including factors that may affect our business and future prospects, is contained in documents we have filed with the United States Securities and Exchange Commission, or SEC, and will be contained in all subsequent periodic filings we make with the SEC. These documents identify in detail important risk factors that could cause our actual performance to differ materially from current expectations.

Risk factors and uncertainties that could cause actual results to differ materially from current and historical results include, but are not limited to: effects of a highly competitive and consolidating market; increased competition by third party online commerce sites; our dependence on third parties for the manufacture and supply of our products; our dependence upon sales personnel, customers, suppliers and manufacturers; our dependence on our senior management; fluctuations in quarterly earnings; risks from expansion of customer purchasing power and multi-tiered costing structures; increases in shipping costs for our products or other service issues with our thirdparty shippers; general global macro-economic conditions; risks associated with currency fluctuations; risks associated with political and economic uncertainty; disruptions in financial markets; volatility of the market price of our common stock; changes in the health care industry; implementation of health care laws; failure to comply with regulatory requirements and data privacy laws; risks associated with our global operations; risks associated with COVID-19, as well as other disease outbreaks, epidemics, pandemics, or similar wide spread public health concerns and other natural disasters; risks associated with the United Kingdom's withdrawal from the European Union; transitional challenges associated with acquisitions, dispositions and joint ventures, including the failure to achieve anticipated synergies/benefits; financial and tax risks associated with acquisitions, dispositions and joint ventures; litigation risks; new or unanticipated litigation developments and the status of litigation matters; the dependence on our continued product development, technical support and successful marketing in the technology segment; our dependence on third parties for certain technologically advanced components; risks from disruption to our information systems; cyberattacks or other privacy or data security breaches; certain provisions in our governing documents that may discourage third-party acquisitions of us; and changes in tax legislation. The order in which these factors appear should not be construed to indicate their relative importance or priority.

We caution that these factors may not be exhaustive and that many of these factors are beyond our ability to control or predict. Accordingly, any forward-looking statements contained herein should not be relied upon as a prediction of actual results. We undertake no duty and have no obligation to update forward-looking statements.

-4more Included within the press release are non-GAAP financial measures that supplement the Company's Consolidated Statements of Income prepared under generally accepted accounting principles (GAAP). These non-GAAP financial measures adjust the Company's actual results prepared under GAAP to exclude certain items. In the schedules attached to this press release, the non-GAAP measures have been reconciled to and should be considered together with the Consolidated Statements of Income. Management believes that non-GAAP financial measures provide investors with useful supplemental information about the financial performance of our business, enable comparison of financial results between periods where certain items may vary independent of business performance and allow for greater transparency with respect to key metrics used by management in operating our business. These non-GAAP financial measures are presented solely for informational and comparative purposes and should not be regarded as a replacement for corresponding, similarly captioned, GAAP measures.

CONTACTS: Investors

Steven Paladino Executive Vice President and Chief Financial Officer <u>steven.paladino@henryschein.com</u> (631) 843-5500

Carolynne Borders Vice President, Investor Relations <u>carolynne.borders@henryschein.com</u> (631) 390-8105

<u>Media</u> Ann Marie Gothard Vice President, Corporate Media Relations <u>annmarie.gothard@henryschein.com</u> (631) 390-8169

(TABLES TO FOLLOW)

-5more

HENRY SCHEIN, INC. CONSOLIDATED STATEMENTS OF INCOME (in thousands, except per share data) (unaudited)

		Three Mo	nths En	Three Months Ended			ths Er	ns Ended	
		June 27, 2020		June 29, 2019		June 27, 2020		June 29, 2019	
Net sales	\$	1,684,399	\$	2,447,827	\$	4,113,270	\$	4,808,095	
Cost of sales	Ψ	1,230,105	Ψ	1,680,396	Ψ	2,912,937	Ψ	3,288,974	
Gross profit		454,294		767,431		1,200,333		1,519,121	
Operating expenses:		404,204		/0/,431		1,200,333		1,010,121	
Selling, general and administrative		445,793		593,218		1,013,180		1,167,826	
Restructuring costs		15,934		11,925		20,721		16,566	
Operating income (loss)		(7,433)		162,288		166,432		334,729	
Other income (expense):		(7,433)		102,200		100,432		554,725	
Interest income		1,997		3,654		5,187		8,425	
Interest expense		(10,486)		(12,785)		(18,298)		(29,086)	
Other, net		(10,400)		(12,705)		(10,250)		(1,835)	
		(251)		(1,410)		(511)		(1,035	
Income (loss) from continuing operations before taxes,		(10.010)		151 541		153.010		212 225	
equity in earnings of affiliates and noncontrolling interests		(16,213)		151,741		152,810		312,233	
Income tax benefit (expense)		950		(35,880)		(36,960)		(75,362)	
Equity in earnings of affiliates		1,411		5,556		4,145		8,186	
Net income (loss) from continuing operations		(13,852)		121,417		119,995		245,057	
Income (loss) from discontinued operations, net of tax		585		(2,221)		303		(11,217)	
Net income (loss)		(13,267)		119,196		120,298		233,840	
Less: Net (income) loss attributable to noncontrolling interests		2,470		(4,664)		(834)		(9,891)	
Plus: Net loss attributable to noncontrolling interests									
from discontinued operations		-		-		-		366	
Net income (loss) attributable to Henry Schein, Inc.	\$	(10,797)	\$	114,532	\$	119,464	\$	224,315	
Amounts attributable to Henry Schein Inc.:									
Continuing operations	\$	(11,382)	\$	116,753	\$	119,161	\$	235,166	
Discontinued operations		585		(2,221)		303		(10,851)	
Net income (loss) attributable to Henry Schein, Inc.	\$	(10,797)	\$	114,532	\$	119,464	\$	224,315	
Earnings (loss) per share from continuing operations attributable to Henry Schein, Inc.:									
Basic	\$	(0.08)	\$	0.79	\$	0.84	\$	1.58	
Diluted	\$	(0.08)	\$	0.78	\$	0.84	\$	1.56	
	Ψ	(0.00)	Ψ	0.70	Ψ	0.04	Ψ	1.50	
Loss per share from discontinued operations attributable to Henry Schein, Inc.:									
Basic	\$	-	\$	(0.01)	\$	-	\$	(0.07)	
Diluted	\$	-	\$	(0.01)	\$	-	\$	(0.07)	
Earnings (loss) per share attributable to Henry Schein, Inc.:									
Basic	\$	(0.08)	\$	0.77	\$	0.84	\$	1.50	
Diluted	\$	(0.08)	\$	0.77	\$	0.84	\$	1.49	
Weighted-average common shares outstanding:									
Weighted-average common shares outstanding: Basic		142,350		148,148		142,654		149,310	

more

HENRY SCHEIN, INC. CONSOLIDATED BALANCE SHEETS (in thousands, except share and per share data)

		June 27, 2020	De	ecember 28, 2019
	(1	inaudited)		
ASSETS				
Current assets:	.	200 440	¢	100.007
Cash and cash equivalents	\$	296,110	\$	106,097
Accounts receivable, net of reserves of \$80,825 and \$60,002		1,101,201		1,246,246
Inventories, net		1,406,719		1,428,799
Prepaid expenses and other		605,176		445,360
Total current assets		3,409,206		3,226,502
Property and equipment, net		335,898		329,645
Operating lease right-of-use assets, net		211,473		231,662
Goodwill		2,471,108		2,462,495
Other intangibles, net		527,875		572,878
Investments and other		362,565		327,919
Total assets	\$	7,318,125	\$	7,151,101
LIABILITIES AND STOCKHOLDERS' EQUITY				
Current liabilities:				
Accounts payable	\$	734,957	\$	880,266
Bank credit lines		503,178		23,975
Current maturities of long-term debt		109,587		109,849
Operating lease liabilities		61,710		65,349
Accrued expenses:				,
Payroll and related		212,178		265,206
Taxes		210,439		165,171
Other		475,192		528,553
Total current liabilities		2,307,241		2,038,369
Long-term debt		515,802		622,908
Deferred income taxes		56,925		64,989
Operating lease liabilities		163,342		176,267
Other liabilities		374,045		331,173
Total liabilities		3,417,355		3,233,706
		5,417,555		3,233,700
Redeemable noncontrolling interests		279,225		287,258
Commitments and contingencies		-, -		- ,
Stockholders' equity:				
Preferred stock, \$.01 par value, 1,000,000 shares authorized,				
none outstanding		-		-
Common stock, \$.01 par value, 480,000,000 shares authorized,				
142,438,127 outstanding on June 27, 2020 and				
143,353,459 outstanding on December 28, 2019		1,424		1,434
Additional paid-in capital		16,475		47,768
Retained earnings		3,172,439		3,116,215
Accumulated other comprehensive loss		(199,251)		(167,373)
Total Henry Schein, Inc. stockholders' equity		2,991,087		2,998,044
Noncontrolling interests		630,458		632,093
Total stockholders' equity		3,621,545		3,630,137
Total liabilities, redeemable noncontrolling interests and stockholders' equity	¢	7,318,125	¢	
total habilities, redeemable noncontrolling interests and stockholders' equity	\$	/,318,125	\$	7,151,101

-7nore

more

HENRY SCHEIN, INC. CONSOLIDATED STATEMENTS OF CASH FLOWS (in thousands, unaudited)

June 27, 2020 (13,267) 585 (13,852) (13,852) (13,852) (13,852) (13,852) (13,852) (13,852) (13,852) (13,852) (14,215) (1,411) (1,412) (1,411) (1,412) (1,411) (1,411) (1,412) (1,411) (1,412) (1,411) (1,412) (1,411) (1,412) (1,411) (1,412) (June 29, 2019 \$ 119,196 \$ (2,221) 121,417 49,055 12,662 2,192 (5,648) (5,556) 9,056 1,221 (2,284) (5,872) 8,922 (44,316) 24,603 165,452 (2,221)	303 119,995 (12,358) 28,758 (32,871) (4,145) 4,220 1,380 227 99,672 13,700 (176,616) (138,900)	2	(11,217 245,057 19,777 3,976 2,284 (8,186 61,357 4,433 (1,045 (17,452 86,807
585 (13,852) 47,112 5,156 14,215 (35,516) (1,411) 1,807 2,955 14,151 100,955 (59,338) (166,614) (1,220) (91,600) 855 (90,745)	(2,221) 121,417 (49,055 12,662 2,192 (5,648) (5,556) 9,056 1,221 (2,284) (5,872) 8,922 (44,316) 24,603 165,452	303 119,995 (12,358) 28,758 (32,871) (4,145) 4,220 1,380 227 99,672 13,700 (176,616) (138,900)	\$	(1,045) (17,452) 86,803
585 (13,852) 47,112 5,156 14,215 (35,516) (1,411) 1,807 2,955 14,151 100,955 (59,338) (166,614) (1,220) (91,600) 855 (90,745)	(2,221) 121,417 (49,055 12,662 2,192 (5,648) (5,556) 9,056 1,221 (2,284) (5,872) 8,922 (44,316) 24,603 165,452	303 119,995 (12,358) 28,758 (32,871) (4,145) 4,220 1,380 227 99,672 13,700 (176,616) (138,900)	\$	(11,217 245,05 19,77 3,970 2,284 (8,186 61,35 4,43 (1,045 (17,452 86,80)
(13,852) 47,112 5,156 14,215 (35,516) (1,411) 1,807 2,955 14,151 100,955 (59,338) (166,614) (1,220) (91,600) <u>855</u> (90,745)	121,417 49,055 12,662 2,192 (5,648) (5,556) 9,056 1,221 (2,284) (5,872) 8,922 (44,316) 24,603 165,452	119,995 96,095 (12,358) 28,758 (32,871) (4,145) 4,220 1,380 227 99,672 13,700 (176,616) (138,900)		245,057 89,355 19,777 3,976 2,284 (8,186) 61,357 4,435 (1,045) (17,452) 86,803
47,112 5,156 14,215 (35,516) (1,411) 1,807 2,955 14,151 100,955 (59,338) (166,614) (1,220) (91,600) <u>855</u> (90,745)	49,055 12,662 2,192 (5,648) (5,556) 9,056 1,221 (2,284) (5,872) 8,922 (44,316) 24,603 165,452	96,095 (12,358) 28,758 (32,871) (4,145) 4,220 1,380 227 99,672 13,700 (176,616) (138,900)		89,355 19,777 3,976 2,284 (8,186) 61,357 4,435 (1,045) (17,452) 86,803
5,156 14,215 (35,516) (1,411) 1,807 2,955 14,151 100,955 (59,338) (166,614) (1,220) (91,600) <u>855</u> (90,745)	12,662 2,192 (5,648) (5,556) 9,056 1,221 (2,284) (5,872) 8,922 (44,316) 24,603 165,452	(12,358) 28,758 (32,871) (4,145) 4,220 1,380 227 99,672 13,700 (176,616) (138,900)		19,772 3,976 2,284 (8,186) 61,357 4,435 (1,045) (17,452) 86,803
5,156 14,215 (35,516) (1,411) 1,807 2,955 14,151 100,955 (59,338) (166,614) (1,220) (91,600) <u>855</u> (90,745)	12,662 2,192 (5,648) (5,556) 9,056 1,221 (2,284) (5,872) 8,922 (44,316) 24,603 165,452	(12,358) 28,758 (32,871) (4,145) 4,220 1,380 227 99,672 13,700 (176,616) (138,900)		19,772 3,976 2,284 (8,186 61,357 4,435 (1,045 (17,452) 86,803
5,156 14,215 (35,516) (1,411) 1,807 2,955 14,151 100,955 (59,338) (166,614) (1,220) (91,600) <u>855</u> (90,745)	12,662 2,192 (5,648) (5,556) 9,056 1,221 (2,284) (5,872) 8,922 (44,316) 24,603 165,452	(12,358) 28,758 (32,871) (4,145) 4,220 1,380 227 99,672 13,700 (176,616) (138,900)		19,772 3,976 2,284 (8,186) 61,357 4,435 (1,045) (17,452) 86,803
14,215 (35,516) (1,411) 1,807 2,955 14,151 100,955 (59,338) (166,614) (1,220) (91,600) <u>855</u> (90,745)	2,192 (5,648) (5,556) 9,056 1,221 (2,284) (5,872) 8,922 (44,316) 24,603 165,452	28,758 (32,871) (4,145) 4,220 1,380 227 99,672 13,700 (176,616) (138,900)		3,976 2,284 (8,186) 61,357 4,435 (1,045) (17,452) 86,803
(35,516) (1,411) 1,807 2,955 14,151 100,955 (59,338) (166,614) (1,220) (91,600) <u>855</u> (90,745)	(5,648) (5,556) 9,056 1,221 (2,284) (5,872) 8,922 (44,316) 24,603 165,452	(32,871) (4,145) 4,220 1,380 227 99,672 13,700 (176,616) (138,900)		2,284 (8,186) 61,357 4,435 (1,045) (17,452) 86,803
(1,411) 1,807 2,955 14,151 100,955 (59,338) (166,614) (1,220) (91,600) 855 (90,745)	(5,556) 9,056 1,221 (2,284) (5,872) 8,922 (44,316) 24,603 165,452	(4,145) 4,220 1,380 227 99,672 13,700 (176,616) (138,900)		(8,186) 61,357 4,435 (1,045) (17,452) 86,803
1,807 2,955 14,151 100,955 (59,338) (166,614) (1,220) (91,600) <u>855</u> (90,745)	9,056 1,221 (2,284) (5,872) 8,922 (44,316) 24,603 165,452	4,220 1,380 227 99,672 13,700 (176,616) (138,900)		61,357 4,435 (1,045) (17,452) 86,803
2,955 14,151 100,955 (59,338) (166,614) (1,220) (91,600) <u>855</u> (90,745)	1,221 (2,284) (5,872) 8,922 (44,316) 24,603 165,452	1,380 227 99,672 13,700 (176,616) (138,900)		4,435 (1,045) (17,452) 86,803
14,151 100,955 (59,338) (166,614) (1,220) (91,600) <u>855</u> (90,745)	(2,284) (5,872) 8,922 (44,316) 24,603 165,452	227 99,672 13,700 (176,616) (138,900)		(17,452) 86,803
100,955 (59,338) (166,614) (1,220) (91,600) <u>855</u> (90,745)	(5,872) 8,922 (44,316) 24,603 165,452	99,672 13,700 (176,616) (138,900)		(1,045) (17,452) 86,803
(59,338) (166,614) (1,220) (91,600) <u>855</u> (90,745)	8,922 (44,316) <u>24,603</u> 165,452	13,700 (176,616) (138,900)		86,803
(59,338) (166,614) (1,220) (91,600) <u>855</u> (90,745)	8,922 (44,316) <u>24,603</u> 165,452	13,700 (176,616) (138,900)		86,803
(166,614) (1,220) (91,600) <u>855</u> (90,745)	(44,316) 24,603 165,452	(176,616) (138,900)		-
(1,220) (91,600) <u>855</u> (90,745)	24,603 165,452	(138,900)		
(91,600) 855 (90,745)	165,452			(62,098)
<u>855</u> (90,745)				(125,472)
(90,745)	(2.221)	(843)		298,786
· · · · ·		573		(169,294)
· · · · ·	163,231	(270)		129,492
(7.580)	· · · · · · · · · · · · · · · · · · ·	1		
	(14,790)	(30,588)		(30,708)
222	(18,468)	(37,725)		(622,441)
-	-	-		10,500
(2,866)	(72)	(1,729)		15,868
(5,812)	(5,686)	(11,599)		(8,762)
(16,036)		(81,641)		(635,543)
-	-	-		(2,064)
(16.036)	(39,016)	(81.641)		(637,607)
(10,000)	(00,010)	(01,011)		(007,007)
121.063	(56,895)	479,702		(709,012)
	-			741
	(1.662)			(9,038)
		• • • •		(391)
		-		34
-	(76,782)	(73,789)		(226,782)
(558)				(10,527)
-	-	-		1,120,000
-	-	-		361,090
198	(2,807)	(3,466)		49,398
(9)				(2,270)
				(212,957)
				360,286
	,			150,274
			-	510,560
(200,410)	(121,000)	2013477		010,000
15,936	(5,837)	10,447		4,510
-	-	-		(2,240)
(321,258)	(3,191)	190,013		28,039
-	-	-		(23,324)
617,368	88,115	106,097		56,885
			\$	84,924
	(16,036) 121,063 251,421 (601,102) (3,597) - (558) (558) (558) (9) 3,026 (229,558) (230,413) 15,936 (321,258) - (321,258)	(16,036) (39,016) (121,063) (56,895) 251,421 - (601,102) (1,662) (3,597) (391) - - (3597) (391) - - (558) (856) - - 198 (2,807) (9) 3,787 3,026 11,816 (229,558) (123,790) (855) 2,221 (230,413) (121,569) 15,936 (5,837) - - - - (321,258) (3,191) - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - <	(16,036) (39,016) (81,641) 121,063 (56,895) 479,702 251,421 - 501,421 (601,102) (1,662) (609,580) (3,597) (391) (3,655) - - - - (76,782) (73,789) (558) (856) (13,713) - - - 198 (2,807) (3,466) (9) 3,787 (14,934) 3,026 11,816 64 (229,558) (123,790) 262,050 (855) 2,221 (573) (230,413) (121,569) 261,477 - - - (321,258) (3,191) 190,013 - - - - - - - - - - - - - - - - - - - - (323,413) <	(16,036) (39,016) (81,641) 121,063 (56,895) 479,702 251,421 - 501,421 (601,102) (1,662) (609,580) (3,597) (391) (3,655) - - - - (76,782) (73,789) (558) (856) (13,713) - - - 198 (2,807) (3,466) (9) 3,787 (14,934) 3,026 11,816 64 (229,558) (123,790) 262,050 (855) 2,221 (573) (230,413) (121,569) 261,477 - - - - (321,258) (3,191) 190,013 - - - - 617,368 88,115 106,097

more

Henry Schein, Inc. 2020 Second Quarter Sales Summary (in thousands) (unaudited)

Q2 2020 over Q2 2019

<u>Global</u>		Q2 2020	Q2 2019	Total Sales Growth	Foreign Exchange Growth	Local Currency Growth	Acquisition Growth	Local Internal Growth
Dental	\$	941,292 \$	1,601,350	-41.2%	-1.2%	-40.0%	0.1%	-40.1%
Medical		617,810	697,558	-11.4%	0.0%	-11.4%	0.0%	-11.4%
Total Health Care Distribution		1,559,102	2,298,908	-32.2%	-0.9%	-31.3%	0.1%	-31.4%
Technology and value-added services		105,227	125,051	-15.9%	-0.5%	-15.4%	1.6%	-17.0%
Total excluding Corporate TSA Revenue		1,664,329	2,423,959	-31.3%	-0.8%	-30.5%	0.1%	-30.6%
Corporate TSA revenues (1)		20,070	23,868	-15.9%	0.0%	-15.9%	0.0%	-15.9%
Total Global	\$	<u> 1,684,399</u> <u></u>	2,447,827	-31.2%	-0.9%	-30.3%	0.2%	-30.5%
<u>North America</u>		Q2 2020	Q2 2019	Total Sales Growth	Foreign Exchange Growth	Local Currency Growth	Acquisition Growth	Local Internal Growth
Dental	\$	515,946 \$	975,371	-47.1%	-0.1%	-47.0%	-0.1%	-46.9%
Medical		596,588	678,358	-12.1%	0.0%	-12.1%	0.0%	-12.1%
Total Health Care Distribution		1,112,534	1,653,729	-32.7%	-0.1%	-32.6%	0.0%	-32.6%
Technology and value-added services		92,927	108,505	-14.4%	-0.1%	-14.3%	0.8%	-15.1%
Total excluding Corporate TSA Revenue		1,205,461	1,762,234	-31.6%	-0.1%	-31.5%	0.0%	-31.5%
Corporate TSA revenues (1)		-	1,760	n/a	n/a	n/a	n/a	n/a
Total North America	<u>\$</u>	1,205,461 \$	1,763,994	-31.7%	-0.1%	-31.6%	0.0%	-31.6%
<u>International</u>		Q2 2020	Q2 2019	Total Sales Growth	Foreign Exchange Growth	Local Currency Growth	Acquisition Growth	Local Internal Growth
Dental	\$	425,346 \$	625,979	-32.1%	-3.1%	-29.0%	0.5%	-29.5%
Medical		21,222	19,200	10.5%	-2.8%	13.3%	0.0%	13.3%
Total Health Care Distribution		446,568	645,179	-30.8%	-3.0%	-27.8%	0.4%	-28.2%

Technology and value-added services	12,300	16,546	-25.7%	-2.8%	-22.9%	6.9%	-29.8%
Total excluding Corporate TSA Revenue	458,868	661,725	-30.7%	-3.0%	-27.7%	0.5%	-28.2%
Corporate TSA revenues (1)	20,070	22,108	-9.2%	0.0%	-9.2%	0.0%	-9.2%
Total International	\$ 478,938	\$ 683,833	-30.0%	-2.9%	-27.1%	0.5%	-27.6%

(1) Corporate TSA revenues represents sales of certain products to Covetrus under the transition services agreement entered into in connection with the Animal Health spin-off, which we expect to continue through October 2020.

Note: Certain prior period amounts have been reclassified to conform to the current period presentation.

-9more

Henry Schein, Inc. 2020 Second Quarter Year-to-Date Sales Summary (in thousands) (unaudited)

<u>Q2 2020 Year-to Date over Q2 2019 Year-to-Date</u>

<u>Global</u>	(2 2020		Q2 2019	Total Sales Growth	Foreign Exchange Growth	Local Currency Growth	Acquisition Growth	Local Internal Growth
Dental	\$	2,416,368	\$	3,147,730	-23.2%	-1.4%	-21.8%	0.4%	-22.2%
Medical	<u> </u>	1,418,498		1,381,218	2.7%	-0.1%	2.8%	1.9%	0.9%
Total Health Care Distribution		3,834,866		4,528,948	-15.3%	-1.0%	-14.3%	0.8%	-15.1%
Technology and value-added services		237,192		240,649	-1.4%	-0.4%	-1.0%	4.8%	-5.8%
Total excluding Corporate TSA Revenue		4,072,058		4,769,597	-14.6%	-1.0%	-13.6%	1.1%	-14.7%
Corporate TSA revenues (1)		41,212	_	38,498	7.0%	0.0%	7.0%	0.0%	7.0%
Total Global	\$	4,113,270	\$	4,808,095	-14.5%	-1.0%	-13.5%	1.0%	-14.5%

<u>North America</u>	 Q2 2020	 Q2 2019	Total Sales Growth	Foreign Exchange Growth	Local Currency Growth	Acquisition Growth	Local Internal Growth
Dental	\$ 1,404,318	\$ 1,898,877	-26.0%	0.0%	-26.0%	0.0%	-26.0%
Medical	 1,374,616	 1,340,653	2.5%	0.0%	2.5%	1.9%	0.6%
Total Health Care Distribution	2,778,934	3,239,530	-14.2%	0.0%	-14.2%	0.8%	-15.0%
Technology and value-added services	 206,425	 207,510	-0.5%	0.0%	-0.5%	4.4%	-4.9%
Total excluding Corporate TSA Revenue	2,985,359	3,447,040	-13.4%	0.0%	-13.4%	1.0%	-14.4%
Corporate TSA revenues (1)	 	 3,021	n/a	n/a	n/a	n/a	n/a
Total North America	\$ 2,985,359	\$ 3,450,061	-13.5%	-0.1%	-13.4%	1.0%	-14.4%

<u>International</u>	 Q2 2020	Q2 2019	Total Sales Growth	Foreign Exchange Growth	Local Currency Growth	Acquisition Growth	Local Internal Growth
Dental	\$ 1,012,050	\$ 1,248,853	-19.0%	-3.5%	-15.5%	1.0%	-16.5%
Medical	 43,882	40,565	8.2%	-2.8%	11.0%	0.0%	11.0%
Total Health Care Distribution	1,055,932	1,289,418	-18.1%	-3.5%	-14.6%	1.0%	-15.6%
Technology and value-added services	 30,767	33,139	-7.2%	-2.7%	-4.5%	7.0%	-11.5%
Total excluding Corporate TSA Revenue	1,086,699	1,322,557	-17.8%	-3.4%	-14.4%	1.1%	-15.5%
Corporate TSA revenues (1)	 41,212	35,477	16.2%	0.0%	16.2%	0.0%	16.2%
Total International	\$ 1,127,911	\$ 1,358,034	-16.9%	-3.3%	-13.6%	1.1%	-14.7%

(1) Corporate TSA revenues represents sales of certain products to Covetrus under the transition services agreement entered into in connection with the Animal Health spin-off, which we expect to continue through October 2020.

Note: Certain prior period amounts have been reclassified to conform to the current period presentation.

-10more

Henry Schein, Inc.

2020 Second Quarter and Year-to-Date

Reconciliation of reported GAAP net income (loss) from continuing operations and

diluted EPS from continuing operations attributable to Henry Schein, Inc.

to non-GAAP net income from continuing operations and

diluted EPS from continuing operations attributable to Henry Schein, Inc.

(in thousands, except per share data)

(unaudited)

	•		,						
	9	Seco	nd Quarter		_	Year-to-Date			
				%	-			%	
	2020		2019	Growth		2020	2019	Growth	
\$	(11,382)	\$	116,753	(109.7)%	\$	119,161 \$	235,166	(49.3)%	
e									
\$	(0.08)	\$	0.78	(110.3)%	\$	0.84 \$	1.56	(46.2)%	
\$	15,934	\$	11,925		\$	20,721 \$	16,566		
	(3,983)		(2,982)			(5,180)	(4,142)		
	-		-			-	(1,333)		
\$	11,951	\$	8,943		\$	15,541 \$	11,091		
	0.08		0.06			0.11	0.07		
\$	569	\$	125,696	(99.5)%	\$	134,702 \$	246,257	(45.3)%	
5									
\$	0.00	\$	0.84	(100.0)%	\$	0.94 \$	1.64	(42.7)%	
	e \$ \$ \$ \$	2020 \$ (11,382) e \$ (0.08) \$ 15,934 (3,983) - \$ 11,951 0.08 \$ 569	2020 \$ (11,382) \$ e \$ (0.08) \$ \$ 15,934 \$ (3,983) \$ 11,951 \$ 0.08 \$ 569 \$	\$ (11,382) \$ 116,753 e (0.08) \$ 0.78 \$ 15,934 \$ 11,925 (3,983) (2,982) - - \$ 11,951 \$ 8,943 0.08 0.06 \$ 569 \$ 125,696	2020 2019 Growth \$ (11,382) \$ 116,753 (109.7)% e (0.08) \$ 0.78 (110.3)% \$ 15,934 \$ 11,925 (3,983) (2,982) - - - \$ 11,951 \$ 8,943 0.06 \$ 569 \$ 125,696 (99.5)%	2020 2019 Growth \$ (11,382) \$ 116,753 (109.7)% \$ e (0.08) \$ 0.78 (110.3)% \$ \$ 15,934 \$ 11,925 \$ (3,983) (2,982) - - \$ 11,951 \$ 8,943 \$ 0.08 0.06 \$ 569 \$ 125,696 (99.5)% \$	% 2020 2019 Growth 2020 \$ (11,382) \$ 116,753 (109.7)% \$ 119,161 \$ e (0.08) \$ 0.78 (110.3)% \$ 0.84 \$ \$ 15,934 \$ 11,925 \$ 20,721 \$ (3,983) (2,982) (5,180) - - - \$ 11,951 \$ 8,943 \$ 15,541 \$ 0.08 0.06 0.11 \$ 569 \$ 125,696 (99.5)% \$ 134,702 \$	% 2020 2019 Growth 2020 2019 \$ (11,382) \$ 116,753 (109.7)% 119,161 \$ 235,166 e (0.08) \$ 0.78 (110.3)% 0.84 \$ 1.56 \$ 15,934 \$ 11,925 \$ 20,721 \$ 16,566 (3,983) (2,982) (5,180) (4,142) - - (11,333) \$ 11,951 \$ 8,943 \$ 15,541 \$ 11,091 \$ 0.08 0.06 0.11 0.07 \$ 569 \$ 125,696 (99.5)% \$ 134,702 \$ 246,257	

Management believes that non-GAAP financial measures provide investors with useful supplemental information about the financial performance of our business, enable comparison of financial results between periods where certain items may vary independent of business performance and allow for greater transparency with respect to key metrics used by management in operating our business. These non-GAAP financial measures are presented solely for informational and comparative purposes and should not be regarded as a replacement for corresponding, similarly captioned, GAAP measures. Earnings per share numbers may not sum due to rounding.

- (1) Represents Q2 2020 restructuring costs of \$15,934, net of \$3,983 tax benefit, resulting in an after-tax effect of \$11,951, and YTD 2020 restructuring costs of 20,721, net of \$5,180 tax benefit, resulting in an after-tax effect of \$15,541. Represents Q2 2019 restructuring costs of \$11,925, net of \$2,982 tax benefit, resulting in an after-tax effect of \$8,943, and YTD 2019 restructuring costs of 16,566, net of \$4,142 tax benefit, resulting in an after-tax effect of \$12,424.
- (2) Represents a change in estimate of \$1,333 to income tax expense related to a one-time tax expense recorded in Q4 2018 as a result of a reorganization of legal entities completed in preparation for the Animal Health spin-off, which was completed on February 7th, 2019.

-11-###